# **Maastricht University**

# **Jos Kievits**

#### Director

- \* Development & Alumni relations dept.
- \* University Fund Foundation













youngest Dutch university

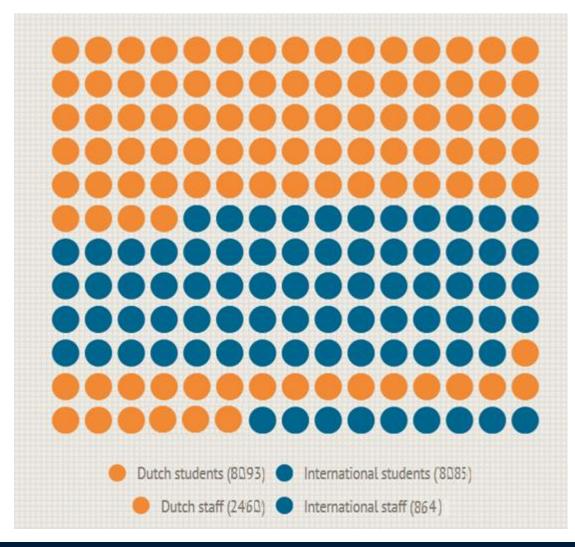
educational system: Problem Based Learning

truly international, international classroom





# **International academic community**



Academic community 2015

- 16178 students
- 3324 staff









# International rankings & accreditations 2015











### **Maastricht Partnerships in international networks**

#### **Euro-region: direct neighbours** (20-75 km)



Universities of Aachen(G), Liège (B), Louvain (B), Hasselt (B)

#### **Europe: Health Axis Europe (biomedical clusters)**



Universities Heidelberg, Cambridge, Maastricht, Copenhagen

#### **Europe: YERUN (young research universities, under 50)**



Carlos III, Pompeu Fabra, City University Dublin, Bremen, Ulm, Nova Lisboa, Eastern Finland, Essex, Antwerp, a.o.

#### Global: Worldwide Universities Network (WUN)





18 research-intensive universities: Alberta, Auckland, Basel, Bergen, Bristol, Cape Town, Hong Kong, Ghana, Leeds, Rochester, Sheffield Massachusetts/Amherst, Southampton, Sidney, Western Australia, York, ZheJiang



#### **FUNDRAISING ORGANISATION**

#### 2009: UM board decides to strengthen charity funding

- and to integrate alumni relations
- creation of central office for Development & Alumni relations (D&A)
- 8 fte. officials (4 fundraising, 4 alumni relations) + 10 student-ass.
- department of central university office
- UM president is responsable for fundraising and alumni relations

## 2009: Director D&A is also director of University Fund

- external foundation; independent from university;
- supports research, education and student activities at university;
- governed by alumni, entrepreneurs, provincial Governor is chair;
- legal charity status (taxfriendly!); university has not;
- U-fund serves as vehicle for charity money for UM.

#### All central fundraising and alumni relations activities in one hand



#### Had to learn marketing: different donors...different motives for giving

#### I would like to;

- support my city or region (by supporting university)
- support my university
- support underprivileged students from third world
- support science in general
- support science in specific fields
- Support a better world/tomorrow for my (grand)children
- support any charity, it might as well be you
- create fame and memorial for my self (I wanna live for ever)
- get something in return (business or network)

## So... different approach, different communication tools



## Since 2010 development/fundraising campaigns focused on:

- Companies (local, regional, (inter)national):
  annual donations, scholarships, University Dinner, businessclub;
- Individuals ((former)professors, citizens, students)
  annual donations, scholarships, legacies, donor events;
- Alumni (annual campaign since 2010)
  no tradition, step by step, average growth 25% per year;
- Wealth or charity **foundations** bringing opportunities and specific science projects together; research based;
- Philantropists (higher gifts from individuals/families)
  bringing opportunities and specific science projects together; research based; named funds (!)



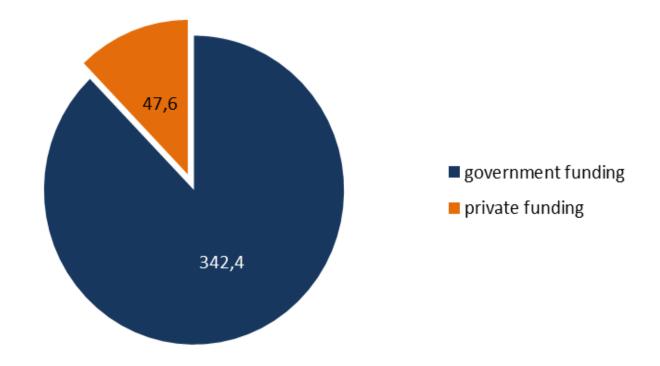
## Challenges to overcome in fundraising in the Maastricht case

- All Dutch universities are government funded and they are all good. Why should I give money.. "government takes well care of you";
- No tradition as a university. No fame, no Oxford, no Harvard. So limited branding and image considerations among donors;
- Limited number (55.000) and young alumni; not many in driver's seat yet and not many in "legacy age" yet;
- Geography: university in (national) periphery. Meaning less attention from policy makers and smaller number of big corporate offices;
- Geography: university in the heart of Europe, but then: cultural and legal barriers in fundraising;
- Wealthy citizens live in neighbour country (Maastricht is a border city)



## **Annual funding of UM: € 390** (not including University Hospital!)

\* Government funding: € 342,4 / \* Private funding € 47.6 (12.5%)



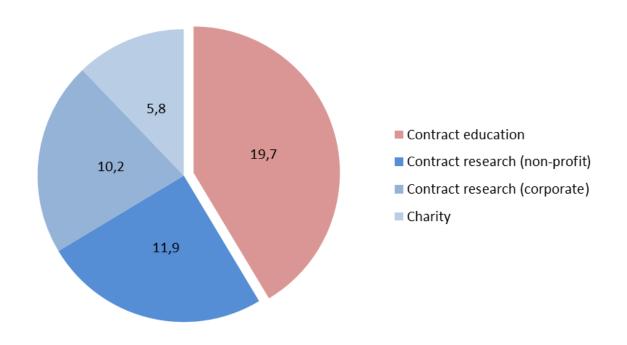


# Maastricht University



Sources for private funding (€47.6 = 12.5 %) (see below in million €)







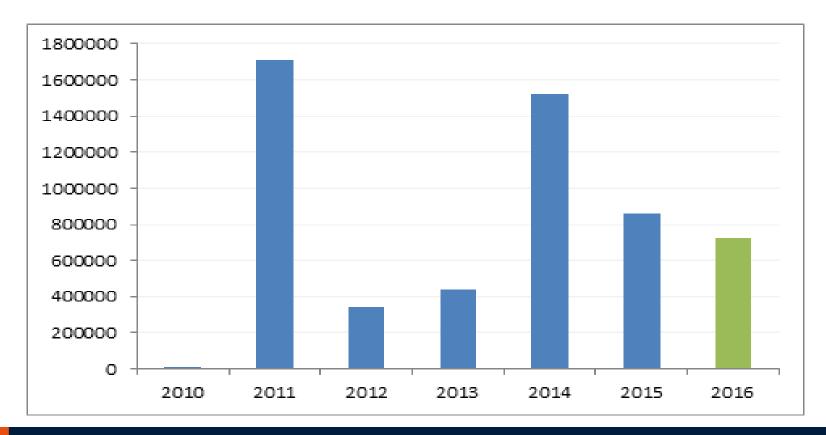
## **Total figures University Fund years 2009 – 2015 (in million €)**

	2009	2015	Total 09-15
INCOME			
Donations	0.3	1.3	8.2
<b>EXPENDITURE</b>			
Subsidies to UM	0.3	0.7	3.3
(research, education projects, scholarships, facilities)			
<b>FUND CAPITAL</b>	3.2	7.7	



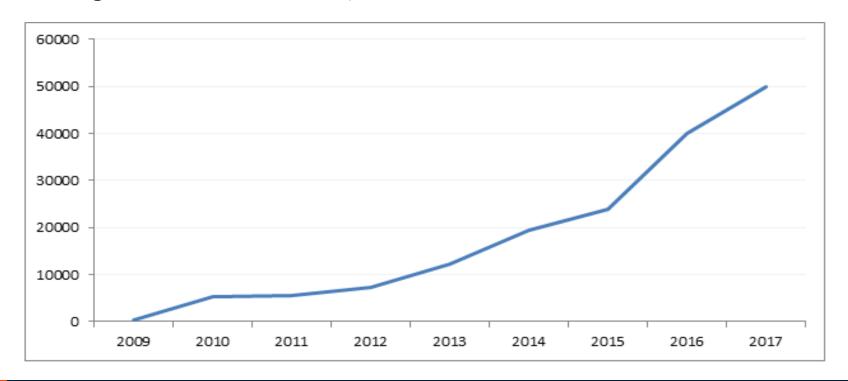
## **Zooming into Named Funds**

- \* since 2010: 24 named funds (under legal umbrella of U-fund)
- \* bringing donations total of € 5.2 million (2010-2016)



## **Zooming in into annual alumni donations:**

Annual alumni campaign starting 2010 55.000 alumni; campaign focus on 13.500 Dutch alumni, age > 40 Annual gifts between € 25 and € 250 Annual letter + projects brochure + limited telethon +personal meeting starting 2016: "Umbassadors", annual donations € 500 - € 1000





## Fundraising is like.....



Thank you so much for your attention